

U.S. SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, DC 20549

FORM 10-QSB

[X] Quarterly report under Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended June 28, 1998

[ ] Transition report under Section 13 or 15(d) of the Exchange Act

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-21625

FAMOUS DAVE'S OF AMERICA, INC.  
(Exact Name of Small Business Issuer as Specified in Its Charter)

Minnesota 41-1782300  
(State or other Jurisdiction of (I.R.S. Employer Identification No.)  
Incorporation or Organization)

7279 Flying Cloud Drive, Eden Prairie, MN 55344  
(Address of Principal Executive Offices)  
(612) 833-9300  
(Issuer's Telephone Number, Including Area Code)

(Former Name, Former Address and Former Fiscal Year,  
If Changed Since Last Report)

Check whether the issuer: (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No  
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At August 10, 1998 there were 8,827,590 shares of common stock, \$.01 par value, outstanding.

Transitional Small Business Disclosure Format (check one):

Yes --- No X  
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Part I. Financial Information  
Item 1. Financial Statements

FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(UNAUDITED)

	June 28, 1998	December 28, 1997
	-----	-----
ASSETS		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 4,024,000	\$ 7,984,000
Available-for-sale securities	2,995,000	10,328,000
Inventories	696,000	471,000
Prepays and other current assets	957,000	1,059,000
	-----	-----
Total current assets	8,672,000	19,842,000
PROPERTY, EQUIPMENT AND LEASEHOLD IMPROVEMENTS, NET		
	30,921,000	26,179,000
	-----	-----
	\$ 39,593,000	\$ 46,021,000
	=====	=====
LIABILITIES AND SHAREHOLDERS' EQUITY		
CURRENT LIABILITIES:		
Accounts payable	\$ 3,474,000	\$ 5,718,000
Current portion of capital lease obligations	382,000	361,000
Other current liabilities	1,341,000	1,444,000
	-----	-----
Total current liabilities	5,197,000	7,523,000
CAPITAL LEASE OBLIGATIONS, NET OF		

CURRENT PORTION	1,194,000	1,390,000
Total liabilities	6,391,000	8,913,000

COMMITMENTS AND CONTINGENCIES

SHAREHOLDERS' EQUITY:

Common stock, \$.01 par value, 100,000,000 shares authorized, 8,827,590 and 8,667,090 shares issued and outstanding	88,000	87,000
Additional paid-in capital	42,711,000	41,928,000
Accumulated deficit	(9,597,000)	(4,907,000)
Total shareholders' equity	33,202,000	37,108,000
	\$ 39,593,000	\$ 46,021,000

See accompanying notes to condensed consolidated financial statements.

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FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
(Unaudited)

	Thirteen Weeks Ended		Twenty-six Weeks Ended	
	June 28, 1998	June 29, 1997	June 28, 1998	June 29, 1997
SALES, NET	\$ 10,925,000	\$ 3,797,000	\$ 18,659,000	\$ 6,038,000
COSTS AND EXPENSES:				
Food and beverage costs	3,955,000	1,403,000	6,687,000	2,183,000
Labor and benefits	2,909,000	847,000	5,065,000	1,419,000
Restaurant operating expenses	2,039,000	694,000	3,690,000	1,150,000
Depreciation and amortization	557,000	114,000	994,000	238,000
Pre-opening expenses	399,000	282,000	909,000	283,000
General and administrative	1,434,000	1,498,000	3,343,000	2,565,000
Severance and restructuring expense	0	0	1,146,000	0
Provision for loss on restaurants to be disposed	0	0	1,589,000	0
Total costs and expenses	11,293,000	4,838,000	23,423,000	7,838,000
LOSS FROM OPERATIONS	(368,000)	(1,041,000)	(4,764,000)	(1,800,000)
Interest and other income (expense), net	58,000	120,000	194,000	259,000
NET LOSS BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE	(310,000)	(921,000)	(4,570,000)	(1,541,000)
CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE	0	0	(120,000)	0
NET LOSS	\$ (310,000)	\$ (921,000)	\$ (4,690,000)	\$ (1,541,000)
BASIC AND DILUTED NET LOSS PER COMMON SHARE BEFORE CUMULATIVE EFFECT OF CHANGE IN ACCOUNTING PRINCIPLE	\$ (0.04)	\$ (0.15)	\$ (0.52)	\$ (0.26)
BASIC AND DILUTED NET LOSS PER COMMON SHARE	\$ (0.04)	\$ (0.15)	\$ (0.53)	\$ (0.26)
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING	8,827,590	6,022,618	8,794,332	6,017,615

See accompanying notes to condensed consolidated financial statements.

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FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (Unaudited)

	Twenty-six Weeks Ended	
	June 28, 1998	June 29, 1997
	-----	-----
CASH FLOWS FROM OPERATING		
ACTIVITIES:		
Net loss	\$ (4,690,000)	\$ (1,541,000)
Adjustments to reconcile net loss to cash flows from operating activities:		
Depreciation and amortization	1,175,000	321,000
Reserve for restaurant closings	1,589,000	0
Reserve for other capital items	679,000	0
Changes in working capital items -		
Inventories	(225,000)	(105,000)
Prepays and other current assets	(88,000)	(235,000)
Accounts payable	(2,244,000)	892,000
Other current liabilities	(103,000)	348,000
	-----	-----
Cash flows from operating activities	(3,907,000)	(320,000)
	-----	-----
CASH FLOWS FROM		
INVESTING ACTIVITIES:		
Purchase of property, equipment and leasehold improvements	(7,995,000)	(5,876,000)
Net decrease in securities available-for-sale	7,333,000	2,541,000
Purchase of intangibles	0	(17,000)
Net change in pre-opening expenses	0	63,000
	-----	-----
Cash flows from investing activities	(662,000)	(3,289,000)
	-----	-----
CASH FLOWS FROM		
FINANCING ACTIVITIES:		
Advances (payments) on notes payable	0	(473,000)
Payments on capital lease obligations	(175,000)	(83,000)
Prepaid equity issuance costs paid	0	(17,000)
Proceeds from exercise of stock options	784,000	23,000
	-----	-----
Cash flows from financing activities	609,000	(550,000)
	-----	-----
DECREASE IN CASH AND CASH EQUIVALENTS	(3,960,000)	(4,159,000)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	7,984,000	4,907,000
	-----	-----
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 4,024,000	\$ 748,000
	=====	=====

See accompanying notes to condensed consolidated financial statements.

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FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS  
JUNE 28, 1998  
(UNAUDITED)

(1) GENERAL

The business of Famous Dave's of America, Inc. and subsidiaries (the "Company") is to develop and operate American roadhouse-style barbeque restaurants under the name "Famous Dave's." As of June 28, 1998, the Company operated nineteen restaurants and had four additional units in development. As of June 29, 1997, the Company operated five restaurants.

(2) BASIS OF FINANCIAL STATEMENT PRESENTATION

The accompanying unaudited condensed financial statements have been prepared by the Company pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. Although management believes that the disclosures are adequate to make the information presented not misleading, it is suggested that these interim condensed financial statements be read in conjunction with the Company's most recent audited financial statements and notes thereto included in the Company's Annual Report on Form 10-KSB for the fiscal year ended December 28, 1997. In the opinion of management, all adjustments (which include only normal recurring adjustments) necessary for a fair presentation of the financial position, results of operations and cash flows for the interim periods presented have been made. Operating results for the thirteen and twenty-six week periods ended June 28, 1998 are not necessarily indicative of the results that may be expected for the fiscal year ending January 3, 1999.

Certain amounts in the fiscal 1997 financial statements have been reclassified to conform to the fiscal 1998 presentation with no impact on previously reported net loss or shareholders' equity.

(3) INITIAL PUBLIC STOCK OFFERING/EXERCISE OF CLASS A WARRANTS

During October and November 1996, the Company sold, in an initial public offering, 2,645,000 units consisting of one share of common stock and one Redeemable Class A Warrant for \$6.50 per unit. Net proceeds to the Company totaled approximately \$15.2 million. Each Redeemable Class A Warrant entitled the holder to purchase one share of common stock for \$8.50 per share.

In June 1997, the Company called for the redemption of its Class A Warrants, giving warrant holders 30 days notice to exercise their warrants prior to redemption by the Company. During July 1997, the warrant call was completed with 2,637,000 of the outstanding 2,645,000 warrants being exercised. Net proceeds to the Company from such exercises totaled approximately \$22.3 million.

(4) INCOME (LOSS) PER COMMON SHARE

Basic earnings per share (EPS) is computed by dividing net loss by the weighted average number of common shares outstanding during the quarter. Diluted EPS is computed by dividing net loss by the weighted average common shares outstanding and dilutive common equivalent shares assumed to be outstanding during each period. Dilutive common equivalent shares have not been included in the computation of diluted EPS because their inclusion would be antidilutive. Antidilutive common equivalent shares issuable based on future exercise of stock options or warrants could potentially dilute basic EPS in subsequent years.

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FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)  
JUNE 28, 1998  
(UNAUDITED)

(5) PRE-OPENING COSTS

In 1998, the Accounting Standards Executive Committee of the American Institute of Certified Public Accountants (AICPA) issued Statement of Position 98-5 ("SOP 98-5") entitled "Reporting on the Costs of Start-Up Activities." This accounting standard requires entities to expense as incurred all start-up and pre-opening costs that are not otherwise capitalizable as long-lived assets. This new accounting standard is effective for fiscal years beginning after December 15, 1998 with early adoption encouraged. The Company elected to adopt SOP 98-5 in fiscal 1998. The cumulative effect of this change in accounting principle was \$120,000 and was reflected in the quarter ended March 29, 1998. Prior to the adoption of SOP 98-5, the Company deferred pre-opening costs until the month the related unit opened and in certain cases prior to March 31, 1997 deferred such costs over no longer than a 12-month period.

(6) SEVERANCE AND RESTRUCTURING

In March 1998, the Company recorded a provision totaling \$1,146,000 for severance and restructuring. This amount includes severance costs, real estate costs and a provision for write-off of a discontinued point-of-sale system.

(7) PROVISION FOR LOSS ON RESTAURANTS TO BE DISPOSED OF

In March 1998, the Company implemented a plan to close two restaurants. As part of this plan, the Company has recorded a provision of \$1,589,000 to reduce the carrying value of the assets related to these restaurants to their estimated net realizable value.

(7) RELATED PARTY TRANSACTIONS

S&D LAND HOLDINGS, INC. - The Company leases the real estate for four of its current or proposed units from S&D Land Holdings, Inc., a company wholly owned by the Company's founding Shareholder.

(8) INCOME TAXES

The Company was an S Corporation through March 3, 1996. Accordingly, losses incurred through March 3, 1996 have been recognized by the Company's founding shareholder. From March 4, 1996 through December 28, 1997, the Company generated a net operating loss of approximately \$4,907,000 which, if not used, will expire in 2012. During the twenty-six weeks ended June 28, 1998, an additional net operating loss of approximately \$4,690,000 was generated which, if not used, will expire in 2013. Future changes in the ownership of the Company may place limitations on the use of these net operating loss carryforwards. The Company has recorded a full valuation allowance against its deferred tax asset due to the uncertainty of realizing the related benefit.

(9) NEW ACCOUNTING PRONOUNCEMENTS

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income" ("SFAS 130"). SFAS 130 establishes standards for the reporting of comprehensive income and its components in a full set of general-purpose financial statements. The Company adopted SFAS 130 in fiscal 1998. Such adoption had no material effect on the consolidated financial statements.

In June 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 131, "Disclosures About Segments of An Enterprise and Related Information" ("SFAS 131"). SFAS 131 revises information regarding the reporting of operating segments. It also establishes standards for related disclosures about products and services, geographic areas and major customers. The Company will adopt SFAS 131 for annual 1998 financial reporting and has not yet evaluated the impact of such adoption on the notes to its annual consolidated financial statements.

## ITEM 2.

FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## OVERVIEW

The business of Famous Dave's of America, Inc. and subsidiaries (the "Company") is to develop and operate American roadhouse-style barbeque restaurants under the name "Famous Dave's." As of June 28, 1998, the Company operated nineteen restaurants, twelve in Minnesota, four in Wisconsin, two in Iowa and one in Illinois with four additional units in development, two in Minnesota, one in Iowa and a "Blues Club" (Scheduled to open in second quarter of 1999) in Illinois.

The Company was formed in March 1994 and opened its first restaurant in the Linden Hills neighborhood of Minneapolis in June 1995. Through June 28, 1998, the Company had opened a total of twenty-one restaurants, and closed two during the first six months of 1998. The Company currently operates three "Lodge" restaurants featuring barbeque entrees, a rustic North Woods decor and big band music. In addition the Company operates fourteen nostalgic roadhouse barbecue shacks of which seven have been opened as, or converted to, a full service format which resembles the Lodge concept. The Company also operates a "Blues Club" (featuring an authentic Chicago Blues Club decor and live music seven nights a week) and a "Take-Out and Catering" facility. All of the Company's restaurants feature similar menu items, consistent preparation methods and uniform kitchen layouts.

The future additional revenues and profits, if any, will depend upon various factors, including additional market acceptance of the Famous Dave's concept, the quality of the restaurant operations, the ability to successfully expand into new markets, the ability of the Company to raise additional financing as required and general economic conditions. There can be no assurances the Company will successfully implement its expansion plans, in which case it will continue to be dependent on the revenues from existing operations. The Company also faces all of the risks, expenses and difficulties frequently encountered in connection with the expansion and development of an expanding business. Furthermore, to the extent that the Company's expansion strategy is successful, it must manage the transition to multiple-site and higher-volume operations, the control of overhead expenses and the addition of necessary personnel.

Components of operating expenses include operating payroll and fringe benefits, occupancy costs, repair and maintenance, and advertising and promotion. Certain of these costs are variable and will fluctuate as sales fluctuate. The primary fixed costs are corporate and restaurant management and occupancy costs. The Company's experience is that when a new restaurant opens, it incurs higher than normal levels of labor and food costs until operations stabilize, usually during the first three months of operation. The Company believes, however, that as restaurant management and staff gain experience, labor scheduling, food cost management and operating expense control are improved to levels similar to those at the Company's more established restaurants.

General and administrative expenses include all corporate and administrative functions that serve to support existing operations and provide an infrastructure to support future growth. Management, supervisory and staff salaries, employee benefits, travel, recruiting, training, rent and office supplies are major items in this category.

The following discussion and analysis of financial condition and results of operations should be read in conjunction with the accompanying unaudited condensed consolidated financial statements and notes thereto and the audited consolidated financial statements and notes thereto included in the Company's Form 10-KSB for the fiscal year ended December 28, 1997.

FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS

RESULTS OF OPERATIONS

The operating results of the Company expressed as a percentage of net sales were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 28, 1998	JUNE 29, 1997	JUNE 28, 1998	JUNE 29, 1997
SALES, NET	100.0%	100.0%	100.0%	100.0%
UNIT-LEVEL COSTS AND EXPENSES:				
Food and beverage costs	36.2%	37.0%	35.8%	36.2%
Labor and benefits	26.6%	22.3%	27.2%	23.5%
Operating expenses	18.6%	18.3%	19.8%	19.0%
Depreciation and amortization	5.1%	3.0%	5.3%	3.9%
Pre-opening expenses	3.7%	7.4%	4.9%	4.7%
Total costs and expenses	90.2%	88.0%	93.0%	87.3%
INCOME FROM UNIT-LEVEL OPERATIONS				
General and administrative	13.1%	39.4%	17.9%	42.5%
Severance and restructuring	0.0%	0.0%	6.1%	0.0%
Provision for loss on restaurants to be disposed	0.0%	0.0%	8.5%	0.0%
LOSS FROM OPERATIONS	(3.3%)	(27.4%)	(25.5%)	(29.8%)
Cumulative effect of change in accounting principle				
Interest and other income (expense), net	0.0%	0.0%	(0.6%)	0.0%
NET LOSS	( 2.8%)	(24.3%)	(25.1%)	(25.5%)

SALES, NET

Net sales for the thirteen weeks ended June 28, 1998 were \$10,925,000 compared to \$3,797,000 for the same period in 1997, a 188% increase. For the twenty-six weeks ended June 28, 1998, net sales were \$18,659,000 compared to \$6,038,000 for the same period in 1997, a 209% increase. The increase in net sales is primarily due to the addition of fourteen restaurants opened during the four quarters subsequent to June 29, 1997, as well as an increase in non-restaurant revenues. The restaurant openings were added to the base of five restaurants open as of June 29, 1997. The Company has three restaurants in the Minneapolis/St. Paul market which have been open for more than eighteen months. The opening of additional units in the same market area has significantly impacted each of these restaurants. The resulting redeployment of customer demand has resulted in reductions in individual restaurant revenue of approximately 20% as compared to the same period in 1997. These restaurants were all originally operating at high volume levels relative to the size of the units. All new restaurants have been opened in accordance with management's overall development program for the market and management anticipates that revenue levels at these locations will stabilize as development efforts move outside of the Minneapolis/St. Paul market.

FOOD AND BEVERAGE COSTS

Food and beverage costs for the thirteen weeks ended June 28, 1998 were \$3,955,000 or 36.2% of net sales, compared to \$1,403,000 or 37.0% of net sales for the same period in 1997. For the twenty-six weeks ended June 28, 1998, food and beverage costs were \$6,687,000 or 35.8% of net sales, compared to \$2,183,000 or 36.2% of net sales for the same period in 1997. The decrease in food and beverage costs as a percent of net sales was primarily due to improved purchasing economies, including contract pricing of certain pork items, partially offset by costs associated with increased sales of lower margin retail grocery items.



FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

LABOR AND BENEFITS

Labor and benefits for the thirteen weeks ended June 28, 1998 were \$2,909,000 or 26.6% of net sales, compared to \$847,000 or 22.3% of net sales for the same period in 1997. For the twenty-six weeks ended June 28, 1998, labor and benefits were \$5,065,000 or 27.2% of net sales compared to \$1,419,000 or 23.5% of net sales for the same period in 1997. Labor costs have been higher in this period due to a heightened emphasis on training and execution in company restaurants, as well as the introduction of full table service in several restaurants that were formerly counter service. In addition, full service restaurants which operate in states without a "tip credit" (such as Minnesota) experience a higher wage rate for dining room labor.

OPERATING EXPENSES

Operating expenses for the thirteen weeks ended June 28, 1998 were \$2,039,000 or 18.6% of net sales, compared to \$694,000 or 18.3% of net sales for the same period in 1997. For the twenty-six week period ended June 28, 1998, operating expenses were \$3,690,000 or 19.8% of net sales compared to \$1,150,000 or 19.0% of net sales for the same period in 1997. The increase in operating expenses as a percent of net sales is primarily attributable to increased repair and maintenance costs and initial distribution expenses related to retail grocery items partially offset by decreases in rent and advertising costs as a percent of net sales.

DEPRECIATION AND AMORTIZATION

Unit-level depreciation and amortization for the thirteen weeks ended June 28, 1998 were \$557,000 or 5.1% of net sales compared to \$114,000 or 3.0% of net sales during the same period in 1997. Unit-level depreciation and amortization for the twenty-six week period ended June 28, 1998 were \$994,000 or 5.3% of net sales compared to \$238,000 or 3.9% of net sales for the same period in 1997. The increase in unit-level depreciation and amortization results from higher construction costs associated with units opened in fiscal 1997 and 1998. Units opened in 1996 and prior were conversions of existing structures which generally had lower levels of investment in relation to sales and thus lower levels of depreciation expense.

PRE-OPENING EXPENSES

Pre-opening expenses, which beginning in the first quarter of 1998 are charged to expense as they are incurred, were \$399,000 or 3.7% of net sales for the thirteen weeks ended June 28, 1998 compared to \$282,000 or 7.4% of net sales during the same period in 1997. Pre-opening expenses for the twenty-six week period were \$909,000 or 4.9% of net sales compared to \$283,000 or 4.7% of net sales for the same period in 1997. Prior to March 31, 1997, these expenses were deferred and charged to expense over no longer than a twelve-month period following the opening of the Unit. These expenses reflect the opening of four new units in the first quarter of 1998, three new units in the second quarter of 1998 and the initial development of four additional locations during the second quarter of 1998.

INCOME FROM UNIT-LEVEL OPERATIONS

Income from unit-level operations totaled \$1,066,000 or 9.8% of net sales, for the thirteen weeks ended June 28, 1998, compared to \$457,000, or 12.0% of net sales, in the corresponding period of 1997. For the twenty-six week period ended June 28, 1998, income from unit-level operations was \$1,314,000 or 7.0% of net sales compared to \$765,000 or 12.7% of net sales for the same period in 1997. Income from unit-level operations represents income from operations before general and administrative expenses. Although income from unit-level operations should not be considered an alternative to income/loss from operations as a measure of the Company's operating performance, such unit-level measurement is commonly used as an additional measure of operating performance in the restaurant industry and certain related industries. The change in income from unit-level operations, both in amount and as a percent of sales, from 1997 to 1998 is attributable to the increase in net sales from additional units opened, the impact of pre-opening expenses, and the other changes in costs and expenses as discussed above.

FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

GENERAL AND ADMINISTRATIVE EXPENSES

General and administrative expenses for the thirteen weeks ended June 28, 1998 were \$1,434,000 or 13.1% of net sales, compared to \$1,498,000 or 39.4% of net sales for the same period in 1997. For the twenty-six week period ended June 28, 1998, general and administrative expenses were \$3,343,000 or 17.9% of net sales compared to \$2,565,000 or 42.5% of net sales for the same period in 1997. The reduction in general and administrative expenses as a percent of net sales reflects increased sales and the Company's adjustment of its corporate infrastructure to a reduced level which management believes is appropriate to support its current, more controlled plans for expansion.

SEVERANCE AND RESTRUCTURING

In March 1998, the Company recorded a provision totaling \$1,146,000 for severance and restructuring. This amount includes severance costs, real estate costs and a provision for write-off of a discontinued point-of-sale system.

PROVISION FOR RESTAURANT CLOSINGS

In March 1998, the Company implemented a plan to close two restaurants. As part of this plan, the Company has recorded a provision of \$1,589,000 to lower the carrying value of the assets of these restaurants to estimated net realizable value. The Company closed these restaurants during the second quarter of fiscal 1998.

LOSS FROM OPERATIONS

Loss from operations totaled \$368,000 or 3.3% of net sales, for the thirteen weeks ended June 28, 1998 compared to \$1,041,000, or 27.4% of net sales, in the corresponding period of 1997. The decrease in loss from operations is primarily attributable to increased income from unit-level operations from new units opened and a reduction in the level of general and administrative expenses. For the twenty-six weeks ended June 28, 1998 loss from operations totaled \$4,764,000 or 25.5% of net sales compared to \$1,800,000 or 29.8% of net sales for the same period in 1997. For the twenty-six week period ended June 28, 1998, loss from operations is impacted by a severance and restructuring charge of \$1,146,000 or 6.1% of net sales and a provision for loss on restaurants to be disposed of \$1,589,000 or 8.5% of net sales, offset by increased income from unit-level operations from new units opened and reduced general and administrative expenses.

INTEREST AND OTHER INCOME (EXPENSE), NET

Interest and other income (expense), net, primarily represents interest income received from short-term investments offset by interest expense on capital lease obligations. Interest and other income (expense), net, decreased to \$58,000 and \$194,000 for the thirteen and twenty-six week periods ended June 28, 1998 from \$120,000 and \$259,000 for the same periods in 1997, respectively. The decrease in income in 1998 compared to 1997 was primarily due to the reduced level of short-term investments in 1998.

NET LOSS/NET LOSS PER COMMON SHARE

Net loss for the thirteen weeks ended June 28, 1998 was \$310,000, or \$.04 per share on 8,827,590 weighted average shares outstanding, compared to a net loss of \$921,000, or \$.15 per share on 6,022,618 weighted average shares outstanding, during the comparable period in 1997. The decrease in net loss and net loss per share is attributable to increased income from unit-level operations from new units opened, a reduction in general and administrative expenses and an increased number of shares outstanding. For the twenty-six week period ended June 28, 1998, the net loss was \$4,690,000 or \$.53 per share on 8,794,332 weighted average shares outstanding, compared to \$1,541,000 or \$.26 per share on 6,017,615 weighted average shares outstanding, for the same

period in 1997. The increase in net loss and net loss per share for the twenty-six week period is primarily due to severance and restructuring charges of \$1,146,000 or \$.13 per share and a provision for loss on restaurants to be disposed of \$1,589,000 or \$.18 per share, partially offset by increased income from unit-level operations from new units opened, a reduction in general and administrative expenses and an increased number of shares outstanding.

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FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES  
MANAGEMENT'S DISCUSSION AND ANALYSIS OF  
FINANCIAL CONDITION AND RESULTS OF OPERATIONS (CONTINUED)

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

As of June 28, 1998, the Company held cash and short-term investments of approximately \$7.0 million compared to \$18.3 million as of December 28, 1997. As reflected in the accompanying condensed consolidated financial statements, this decrease in cash and short-term investments during the twenty-six weeks ended June 28, 1998 primarily represents cash used for the purchase and/or development of property, equipment and leasehold improvements (approximately \$8.0 million) and operating activities (approximately \$3.9 million) partially offset by proceeds of stock option exercises (approximately \$800,000).

In June 1997, the Company called for redemption of its Class A Warrants, giving warrant holders 30 days notice to exercise their warrants prior to redemption by the Company. During July 1997, the warrant call was completed with 2,637,000 of the outstanding 2,645,000 warrants being exercised. Net proceeds to the Company from such exercises totaled approximately \$22.3 million.

To continue the Company's expansion, the Company anticipates that additional financing will be required during fiscal 1998 and 1999. The Company anticipates that future development and expansion will be funded or financed primarily through cash and short-term investments currently held, proceeds from the sale of additional equity and/or debt securities, and proceeds from other forms of financing such as sale leaseback, build to suit financing or other credit facilities. The Company has two signed letters of intent with a real estate financing concern for sale leaseback transactions related to four properties currently owned by the Company. These sale leaseback transactions would result in \$5,700,000 of proceeds to the Company. There can be no assurance that these transactions will be completed or that additional financing required will be available on terms acceptable or favorable to the Company or its Shareholders.

SEASONALITY

The Company's units typically generate higher revenues during the second and third quarters (which are summer months for the Company's locations) than in the first and fourth quarters (which are winter months) as a result of its concentration of locations in Minnesota and Wisconsin market areas.

SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements. Certain information included in this Form 10-QSB and other materials filed or to be filed by the Company with the Securities and Exchange Commission (as well as information included in oral statements or other written statements made or to be made by the Company) contains statements that are forward-looking. A number of important factors could, individually or in the aggregate, cause actual results to differ materially from those expressed or implied in any forward-looking statements. Such factors include, but are not limited to, the following: competition in the casual dining restaurant market; additional market acceptance of the Company's concept; additional financing on acceptable terms; the Company's ability to open additional restaurants in a timely manner; consumer spending trends and habits; weather conditions in the regions in which the Company develops and operates restaurants; and laws and regulations affecting labor and employee benefit costs. For further information regarding these and other factors, see the Company's Annual Report on Form 10-KSB for the fiscal year ended December 28, 1997.

## PART II. OTHER INFORMATION

## Item 1. Legal Proceedings

The Company is not a party to any material litigation and is not aware of any threatened litigation that would have a material adverse effect on its business.

## Item 4. Submission of Matters to a Vote of Security Holders

- (a) On June 11, 1998, the Annual Meeting of Shareholders of the Company (the "Annual Meeting") was held.
- (b) At the Annual Meeting, all of management's nominees for directors as listed in the proxy statement were elected with the following vote:

	Shares Voted "For" -----	Shares Voted "Withheld" -----
David W. Anderson	5,250,910	51,442
Thomas J. Brosig	5,249,510	52,842
Douglas S. Lanham	5,236,560	65,792
Richard L. Monfort	5,249,460	52,892
Martin J. O'Dowd	5,249,560	52,792

- (c) The Shareholders approved an amendment to the Company's 1995 Stock Option and Compensation Plan to increase the number of shares of Common Stock reserved for issuance thereunder from 900,000 shares to 950,000 shares. 4,713,324 votes were cast in favor of the amendment; 568,672 votes opposed and 20,356 votes abstained.
- (d) The Shareholders approved the adoption of the 1998 Director Stock Option Plan, which provides for the issuance of up to 250,000 shares of Common Stock of the Company to non-employee members of the Board of Directors. 5,024,940 votes were cast in favor of the adoption; 242,688 votes opposed and 34,724 votes abstained.

## Item 5. Other Information

On May 21, 1998, the Securities and Exchange Commission adopted an amendment to Rule 14a-4, as promulgated under the Securities and Exchange Act of 1934. The amendment to 14a-4(c)(1) governs the Company's use of its discretionary proxy voting authority with respect to a shareholder proposal which the shareholder has not sought to include in the Company's proxy statement. The new amendment provides that if a proponent of a proposal fails to notify the Company at least 45 days prior to the month and day of mailing of the prior year's proxy statement, then the management proxies will be allowed to use their discretionary voting authority when the proposal is raised at the meeting, without any discussion of the matter in the proxy statement.

With respect to the Company's 1999 Annual Meeting of Shareholders, if the Company is not provided notice of a shareholder proposal which the shareholder has not previously sought to include in the Company's proxy statement by April 28, 1999, the management proxies will be allowed to use their discretionary authority as outlined above.

## Item 6. Exhibits and Reports on Form 8-K

- (a) Exhibits
  - 10.1 Second Amendment to 1995 Stock Option and Compensation Plan
  - 27 Financial Data Schedule

- (b) Reports on Form 8-K

None

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#### SIGNATURES

In accordance with the requirements of the Exchange Act, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

FAMOUS DAVE'S OF AMERICA, INC.

/s/ Douglas S. Lanham  
Douglas S. Lanham  
President, Chief Executive Officer  
and Chief Operating Officer

/s/ Daniel F. Moorse  
Daniel F. Moorse  
Chief Financial Officer  
(Principal Financial and Accounting Officer)

Date: August 12, 1998

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## FAMOUS DAVE'S OF AMERICA, INC.

AMENDMENT TO  
1995 STOCK OPTION AND  
COMPENSATION PLAN

1. Increase in Number of Shares Subject to the Plan. Section e(i) of the 1995 Stock Option and Compensation Plan is hereby amended to read in its entirety as follows:

i. Number of Shares. Subject to adjustment as provided in Section 11.6, the number of shares of Common Stock which may be issued under the Plan shall not exceed 950,000 shares of Common Stock.

2. Effective Date. This Amendment will become effective upon approval thereof by the shareholders of the Company.

<ARTICLE> 5

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THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM FAMOUS DAVE'S OF AMERICA, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED FINANCIAL STATEMENTS FOR THE SIX MONTHS ENDED JUNE 28, 1998 AND IS QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH 10QSB.

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